

SEGMA 2025 REPORT: SUMMARY

The report on Autonomously Managed State Services (SEGMA), which accompanies the Finance Bill 60.24 for fiscal year 2025, highlights the key role of these services as a budgetary instrument that can make an effective contribution to supporting and implementing the structural reforms undertaken by the State.

Thanks to their financial autonomy and management methods based on the mobilization of their own revenue from the provision of public services to users, these SEGMA's play a key role in improving the quality of local services and facilitating citizens' access to basic services such as education, health and sport.

For fiscal year 2024, and for the second year running, the number of SEGMA's stood at 171. No new SEGMA's were created this year, nor were any existing ones abolished.

The first part of the report highlights changes in the number of SEGMA's and their breakdown by area of intervention for the 2024 budget year. The second part takes stock of the financial achievements of the SEGMA's for 2023, in comparison with 2022, through an analysis of revenue receipts and expenditure issues, as well as the contribution of the SEGMA's by area of intervention. Finally, the third section sets out the physical achievements of the SEGMA's during 2023 and the progress of their action plans in 2024, as well as their action programs planned within the framework of the Finance Bill for fiscal year 2025.

I. Changes in the number of SEGMA's by area of intervention :

The total number of SEGMA's for 2024 was 171, unchanged from the previous year.

It should also be noted that these 171 SEGMA's, included in the 2024 Finance Act, are broken down into 8 areas of intervention in line with the major functions of the State:

- Health, with 91 departments;
- Education, vocational training and management training, with 44 departments;
- Equipment, transport and other economic infrastructures, with 16 departments;
- Public authorities and general services, with 9 departments;
- Recreation, with 5 departments;
- Agriculture and Maritime Fishing, with two departments;
- Other social actions with 3 departments;
- Other economic activities, with just one department.

The breakdown of SEGMA's by field of intervention shows that social SEGMA's predominate, accounting for 81% of the total number of SEGMA's (i.e. 138 SEGMA's out of a total of 171), with health (91 SEGMA's) and education, vocational training and management training (44 SEGMA's) in particular.

II. SEGMA financial achievements for 2023 :

SEGMA budgets for 2023 showed a positive year-end balance of 3,812.20 MDH. This surplus was mainly recorded by SEGMA's working in the health sector, at 42.87%, and to a lesser extent by SEGMA's covering public authorities and general services, and equipment, transport and other economic infrastructures, at 21.57% and 21.22% respectively.

In terms of SEGMA revenues for the year 2023, the total amount reached 6,464.50 MDH, exceeding the updated forecast of around 5,055.91 MDH, i.e. an achievement rate of 127.86%. In fact :

- ▶ Own revenues amounted to 2,423.99 MDH, compared with an updated forecast of 1,374.09 MDH, representing an overall collection rate of 176.41%. They were mainly generated by SEGMA operating in the health sector, with a rate of 64.91%, as well as by SEGMA operating in the fields of equipment, transport and other economic infrastructures, and public authorities and general services, with rates of 15.13% and 12.90% respectively;
- ▶ The balancing subsidies paid by the general budget to certain SEGMA amount to 918.93 MDH in 2023, compared with 884.64 MDH in 2022, representing an increase of around 3.88%;
- ▶ Total operating and investment surpluses at the end of 2022 carried forward as additions to appropriations for 2023 amounted to 3,121.59 MDH, compared with 3,190.53 MDH at the end of 2021, representing a decrease of around 2.16%. This means that surpluses account for 48.29% of SEGMA revenues in 2023, compared with 37.50% for own revenues and 14.21% for balancing allocations from the general budget.

SEGMA expenditure issues for 2023 amounted to 2,652.31 MDH, compared with appropriations of 5,265.60 MDH, representing an overall issue rate of 50.37%. By type of expenditure, operating expenditure issued amounted to 2,334.70 MDH, compared with appropriations of 3,937.42 MDH, representing an implementation rate of 59.30%. Issued capital expenditure amounted to approximately 317.61 MDH, compared with forecasts of 1,328.18 MDH, representing an implementation rate of 23.91%. It should be noted that 67.27% of expenditure was incurred by departments operating in the health field, and 59.87% and 56.39% respectively by those working in the fields of recreational activities and other social actions.

Furthermore, the rate of coverage of expenditure by own revenues amounts to 91.39% in 2023, compared with 65.64% in 2022, an increase of 25.75 points that can be explained by the recovery of the national economy and the recovery of margins lost during the Covid-19 crisis.

III. SEGMA's main achievements over the 2023-2024 period and 2025 action plan :

The 3rd part of the report presents the physical achievements of the SEGMA, based on changes in production or activity indicators. The aim is to provide a clearer picture of the quality of services offered to users. By way of illustration, with regard to SEGMA in the health sector, public hospitals have continued their efforts to carry out supervisory missions, to fit out and reinforce the medical-technical equipment of emergency wards, and to support hospital teams in implementing the new billing and reimbursement procedures specific to "AMO TADAMONE". In 2023, healthcare establishments recorded a patient care rate of around 80%. The number of blood donors registered at the Blood Transfusion Centers (CTS) and in the various establishments reached 382,234 donors, an increase of 10.4% on the figure for 2022, which was 346,212 donors. This dynamism will continue in 2025, notably through support for hospitals in drawing up hospital emergency plans, improving hospital billing, strengthening national, regional and local capacities in health risk and disaster management, and establishing a new framework for the national blood transfusion system.

As for the SEGMA operating in the field of equipment, transport and other economic infrastructures, the main actions carried out over the period 2023-2024 were aimed at ensuring better traffic safety on the road network, notably through the inspection of more than 17. 400 km of the road network, the maintenance and operation of the Road Information System and the road network incident management and visual survey system, the improvement of equipment quality and the renovation of the public works fleet. This is through the acquisition of public works equipment to ensure road serviceability, as well as the development of technical research and innovation, notably in the fields of

Civil Engineering and Road Research. For the year 2025, the main actions planned are centered around the continuation of road network monitoring work and the evaluation of the structural condition and surface of the pavement, the modernization of monitoring equipment, the reinforcement of the availability of public works equipment, as well as the digitization of services rendered to users.

In the area of recreational activities, the SEGMA's for the years 2023-2024 have continued to implement their action plans, in particular by carrying out sports and cultural activities, improving reception conditions and developing sports and cultural areas. For 2025, these SEGMA's will work to improve services by upgrading their facilities, acquiring new equipment, organizing citizen awareness campaigns and strengthening digital communication.