

## REPORT ON THE State Service Managed Autonomously (SSMA) 2021: SUMMARY

As deconcentrated State services benefiting from a management mode based on budgetary autonomy, the Autonomously Managed State Services (SSMA) are positioned as an essential tool for the implementation of public policies of proximity, particularly in areas with a social connotation. In the wake of our country's commitment to a vast project to modernize public management and strengthen its efficiency, the SSMA are today faced with the great challenge of operating, both quantitatively and qualitatively, a tangible improvement in the services provided to users, driven by a logic of optimizing the programming and execution of public expenditure and a better adaptation of control to the imperatives of performance.

The report on the SSMA which accompanies the 2021 Finance Bill, thus emphasizes the preponderant role of the SSMA in the local management of the public services provided, in particular in the particular context which marked the year 2020 and which is characterized by the unprecedented scale of the Covid-19 health crisis. At this level, it should be noted that the health sector, put to the test during this pandemic, has gone above and beyond to guarantee equity of access for all citizens to a quality service, in the same way as education sector having resorted to the option of distance education, due to the need to continue established curricula and to fill any educational gaps that may result from this crisis.

### Evolution of the number of SSMA by focus area:

For the year 2020, the number of SSMA stood at 187 services. This level results from the transformation of the 12 Regional Investment Centers into Public Establishments endowed with legal personality and financial autonomy, by virtue of the promulgation and publication, on February 21, 2019, of Law no. ° 47-18 establishing the Unified Regional Investment Commissions, in addition to the abolition of six other SSMA. These are the "Department of Public Facilities", transformed into the National Agency for Public Facilities, the "Department of Road Transport and Road Safety" and the "National Center for Testing and Homologation", deleted following the creation of the National Road Safety Agency. The 3 other deleted SSMA concern "the Division of the vocational training card", "the National Institute of Fine Arts of Tetouan" and "the National Institute of Archaeological Sciences and Heritage of Rabat", deleted for their part, in application of the provisions of organic law n ° 130.13 relating to the Finance Law (LOF), relating to the elimination of a certain number of SSMA that have not succeeded in carrying out, from the 3rd budget year depending on the date of their creation, on revenue of at least 30% of

all their resources. At the same time, a SSMA was created. This is the "Mohammed VI Museum for the Civilization of Water in Morocco ", attached to the Ministry of Habous and Islamic Affairs.

The breakdown of SSMA by area of intervention for the year 2020 indicates the predominance of social SSMA with 81.3% of the total number of SSMA (i.e. 152 SSMA out of 187), in particular the health sector (with 90 SSMA) and the field of education and vocational training (with 58 SSMA).

### **Summary of the financial achievements of SSMA in 2019:**

The execution of SSMA budgets for the year 2019 showed a positive balance of around MAD 4.973.14 million at the end of the year. This surplus is recorded mainly by the SSMA working in the field of transport and other infrastructures up to 53.22% and to a lesser extent by the SSMA covering the health sector up to 21.91%.

Regarding the revenue of SSMA in 2019, the overall amount of revenue reached 8,254.07 MDH. This level exceeded the forecast amount of around MAD 8,114.03 million, ie an achievement rate of 101.73%. Own revenue recorded an amount of 2,108.52 MDH against forecasts of around 2,073.93 MDH, ie an overall recovery rate of 101.67%. The best performances in terms of generating own revenue are recorded by the SSMA operating in the field of recreational activities, public authorities and those working in the fields of other social actions and agriculture, fishing and forestry. Their respective recovery rates are 145.87%, 135.94%, 133.20% and 122.55%. For their part, the balancing allocations, paid by the general budget to certain SSMA, amounted to MAD 921.20 million in 2019 against MAD 1,340.44 million in 2018, a decrease of around 31.3%. Regarding the total operating and investment surpluses, achieved at the end of 2018 and carried over to credits for 2019, it amounted to MAD 5,224.35 million.

The expenditure issues of all SSMA for the year 2019 amounted to MAD 3,280.93 million in 2019, compared to open credits of the order of MAD 7,544.84 million, i.e. an issue rate overall of 43.49%. The SSMA operating in the field of recreational activities, the field of other economic actions and in the field of health achieved the highest emission rates, respectively 81.77%, 68.82% and 55.22%. By type of expenditure, the operating expenses issued are of the order of 2,055.15 MDH compared to open credits of 3,911.72 MDH, ie an execution rate of 52.54%. Investment expenses issued amounted to approximately MAD 1,225.78 million compared to forecasts of around MAD 3,633.12 million, or an execution rate of 33.74%.

### **Main physical achievements of the SSMA over the period 2019-2020 and action plan 2021:**

The physical achievements of the SSMA are evaluated while emphasizing the objectives and indicators allowing to assess the effort made by these Services in terms of improving the quality of services offered to users. By way of illustration, the production indicators relating to the SSMA operating in the health sector show overall a clear improvement for the year 2019 compared to those recorded in the years before. The hospital reform initiated which aims to modernize hospitals (buildings and equipment) and the generalization of new management tools and approaches to all public hospitals have largely contributed to the increase in emergency department consultations, specialized consultations

outpatients and day hospitalizations which saw their level improve by 4.1%, 4% and 66.8% respectively compared to their levels in 2017. Regarding the year 2020, the SSMAAs operating in this area have taken care to carry out several actions aimed at best combating the Covid-19 pandemic. This involves in particular the creation of a permanent crisis unit and the marketing of medical devices and equipment used in the care of patients with COVID-19. The action plan of these Services for the year 2021 provides for the continuation of the actions started in previous years, particularly with regard to the expansion of the population of beneficiaries of hospital services, modernization and enrichment of hospitals with medico-technical and medico-hospital equipment, sufficient supply of drugs, consumables, medical fluids, biological and chemical products and continued efforts to computerize the various departments.

Similarly, the SSMAAs in the field of education, vocational training and professional training have been able to largely succeed in the challenge of distance education and ensure pedagogical continuity in the context of the health crisis of the Coronavirus which our country faced during the year 2020. They are also striving to improve the conditions of learning and management of schooling, through the purchase of technical-educational material, the technical equipment of workshops and laboratories, educational upgrading of future laureates through greater consideration of practical training and simulation as well as the development of the framework for cooperation and improvement of scientific research.

As regards the SSMAAs operating in the field of transport and other economic infrastructure, their ultimate goal is to ensure better sustainability of traffic on the road network, in particular, through the development of road research both in terms of technical assistance and expertise in the processing and use of data relating to road traffic. The main actions planned for the year 2021 are centred around the continuation of the evaluation of the indicators of structural condition and surface of the pavement using the auscultation devices, the modernization of the roadway for a rationalization of the upkeep and maintenance actions of the road network, the realization of an investment project in laboratory equipment used in the road works as well as the exploitation of the road counting measures for the development of the annual traffic collection of road traffic. In the same field, mention should also be made of the strengthening and modernization of means, equipment and material for the inspection and control of ships for the Directorate of the Merchant Navy, as well as the improvement of the meteorological notification system. in order to ensure a quality public service, for the National Directorate of Meteorology.