

Kingdom of Morocco  
Ministry of Economy and Finance  
Budget Management

## REPORT ON THE STATE SERVICES MANAGED AUTONOMOUSLY (SSMA) 2022: SUMMARY

The report on State Services Managed Autonomously (SSMA) accompanying the 2022 Finance Act emphasizes the role of SSMA, as State services benefiting from a mode of management based on the financial autonomy. These services play a significant role in the development dynamics of our country, and contribute to the implementation of strategies and public policies in force. Their mooring at the local level and their direct contact with users, allow them to position themselves as vectors for improving the local public service, both quantitatively and qualitatively. In this context, it should be emphasized that, in the exceptional circumstances of the Covid-19 health crisis, the response of the SSMA intervening in the health sector was tinged with lucidity, and the responses provided appear to be in line with the issues raised by this pandemic. At the same time, the health crisis has stimulated innovation for SSMA working in the education sector, given digital solutions and innovative initiatives in terms of continuing distance learning programs.

In line with these ambitions, the report on the SSMA, which accompanies the 2022 Finance Bill, highlights the leading role played by the SSMA in the local management of the services provided to citizens, while associating the best their action plans to objectives measured by quantified indicators.

Indeed, **the 1st part** of this report is devoted to the evolution of the total number of SSMA, which stood at 173 services for the year 2021, against 187 services the year before. This pronounced drop is due to the elimination of 3 SSMA from January 1<sup>st</sup> 2021; namely the guidance and support service and the National Schools of Architecture of Fez and Tetouan, on the one hand, and 12 other SSMA from July 1<sup>st</sup> 2021, on the other hand. These are the specialized institutes of hotel and tourism applied technology of Mohammedia, Agadir, El Jadida and Marrakech, the hotel and tourism technology institutes of Erfoud, Fez, Saidia and Salé, the hotel and tourism professional qualification centers of Assilah, Benslimane and Casablanca, as well as the Institute of Hotel and Tourism Technology of Moroccan Gastronomy in Fez Hay Anas. At the same time, in the wake of the effort to support the advanced regionalization project, the newly created "medico-surgical center of the royal armed forces in Errachidia" under the National Defense Administration has acquired the SSMA status. At the same time, the breakdown of SSMA for the year 2021, by focus area, indicates the predominance of SSMA of a social nature with 79.8% of the total number of SSMA (i.e. 138

SSMAs out of a total of 173) in particular, the field of health (with 91 SSMA) and the field of education and vocational training (with 44 SSMA).

**The 2nd part of the report** concerns, for its part, the balance sheet of the financial achievements of the SSMA for the year 2020. They present a positive balance of the order of 3,025.25 MDH at the end of the year, recorded mainly by SSMAs working in the field of health up to 37.28%, and to a lesser extent by SSMAs covering the field of public authorities and general services and that of transport and other economic infrastructure, up to 21.53% respectively % and 20.48%.

In terms of SSMA **revenue**, their overall<sup>1</sup> amount reached 5,136.37 MDH, thus exceeding the forecast amount of around 5,083.97 MDH, representing an achievement rate of 101.03%. In effect:

- Own revenues amounted to MAD 1,305.96 million against forecasts of MAD 1,355.23 million, i.e. an overall collection rate of 96.36%;
- The balancing subsidies paid by the State budget to certain SSMAs amount to 797.86 MDH in 2020 compared to 946.12 MDH in 2019, i.e. a decrease of around 15.7%, following the adoption of the rectifying finance law in July 2020 revising downwards the subsidies granted to certain services ;
- For its part, the total operating and investment surpluses at the end of 2019 carried forward in addition to the credits of the year 2020 amounted to 3,032,55 MDH, against 5,286.70 MDH recorded at the end of 2018, a decrease of about 42.6% following the abolition in 2020 of some SSMAs under the Ministry of Equipment, Transport, Logistics and Water, including "the Directorate of Road Transport and Safety services" became " the National Road Safety Agency ", whose balances have been paid to the general budget, in accordance with the provisions of Article 11 of the Finance Act 2020

As regards the issuance of SSMA expenses for the year 2020, they amounted to 2,111.12 MDH in 2020, compared to the opened credits of about 4,964.14 MDH, i.e. an overall issuance rate of 42.53%. By type of expenditure, the issued operating expenses amounted to MAD 1,764.49 million, representing an execution rate of 50.79%. As for the issued investment expenses, they amounted to about 346.63 MDH, with an issue rate of 23.26%. It should be noted that 64.6% of the expenditures were executed by the services operating in the field of health, and 11.3% and 9.1% respectively by those working in the field of transport and other economic infrastructures and the field of public authorities and general services.

On the other hand, the rate of coverage of expenditures by own revenues is 61.86% in 2020, against 65.11% in 2019, which is a decrease of 3.25 points that can be explained by the negative impact of the containment declared in 2020 on the activity of the SSMA.

Finally, **the third part** of the report presents the **physical achievements** of the SSMAs based on the evolution of production or activity indicators. The objective is to better understand the quality of services offered to users. By way of illustration, for the SSMAs in the health sector, the indicators for hospital care production fell sharply in 2020 compared with those recorded

---

<sup>1</sup> Including surplus brought forward from the previous year.

the previous year, given the context of the Covid-19 pandemic. The implementation of the pandemic response plan in public hospitals required the total mobilization of certain facilities to care for COVID patients on the one hand, and the reorganization of other facilities by significantly reducing their routine care activities on the other. However, the emergency services continued to provide their services while guaranteeing the quality and safety of care for the patients who came to them, regardless of the reason for their consultation. This dynamism will continue during the year 2022 through, in particular, the reinforcement of the human resources of the emergencies, the development and the implementation of a training program for the benefit of the professionals, as well as the installation and the equipment of the Emergency Medical Service.

For SSMAAs operating in the field of transport and other economic infrastructure, the main actions for the period 2020-2021 were aimed to ensure better sustainability of traffic on the road network. This is achieved through the completion of a study to assess the use of drones and 3D laser scanners for the automatic recording of digitized road information in hard-to-reach areas, the improvement of the equipment quality, the renovation of the public works' equipment park, the development of access roads in the rural world and the implementation of the works relating to winter maintenance.. As for 2022, the main actions planned relate to the continuation of monitoring the road network and the assessment of the structural condition and road surface, the modernization of monitoring equipment, the maintenance and operation of the Road Information System, as well as the exploitation of the road counting measures for the elaboration of the road traffic annual report.

In addition, at the level of leisure activities area, the related SSMAAs were largely affected by the proliferation of the Covid-19 crisis. The dynamics of recovery ahead will be accompanied by a rehabilitation of the buildings, the acquisition of the necessary equipment, the renovation of sports facilities, the organization of training sessions for the administrative services, technical and sporting framing, as well as the development of insurance and civil liability services for adherents.