

Summary of SEGMA report accompanying the Finance Act 2017

The report on SEGMA (Autonomously Managed State Services) that accompanies the finance act 2017 highlights the role of SEGMA in the implementation of public policies at both national and regional levels. In fact, the regional implementation of SEGMA working in different fields of activity (health, training, infrastructure,...) is quasi-dominant. Thus, that the year 2016 was marked by the creation of new SEGMA: "The Regional Investment Center of the Region Darâa-Tafilalet" attached to the Ministry of the Interior, "Mohammed VI Theater in Oujda", "National Institute of Fine Arts of Tétouan", "National Institute of Archeology and Heritage Sciences of Rabat" attached to the Ministry of Culture and the "Organization of the United Nations 22nd Conference on Climate Change" attached to the Ministry of Foreign Affairs and Cooperation, and the elimination of other SEGMA (5 regional investment centers attached to the Ministry of the Interior and the Regional Hospital Center of Fez-Boulemane). This is done for the purpose of adapting to the new regional division, which brought the total number of SEGMA to **204** Services.

In addition, this report tries to analyze SEGMA activities, both in terms of achievements and prospects, and to report on their performance in terms of making revenues and improving the quality of services provided to citizens.

The first part of the report deals with the evolution of the number of SEGMA and their breakdown by area of intervention and with the assessment of financial achievements for the years 2014 and 2015. This is done through analyzing revenues and expenditures, with more focus on the level of collection of own revenues and the rhythm of the execution of expenditures.

Indeed, the breakdown of SEGMA by field of activity for the year **2015** indicates the predominance of social SEGMA with 74% of the total number of SEGMA (i.e. 151 SEGMA out of **205**), particularly the health sector (with 89 SEGMA) and the field of training (with 58 SEGMA).

Concerning **SEGMA revenues**, they registered MAD 6,925.04 million in **2015** against forecasts of about MAD 8,557.84 million, i.e. a completion rate of about 80.92%, of which MAD 2,052.28 million in terms of own revenues with a collection rate of 54.98%, MAD 925.04 million in terms of State subsidies granted to some SEGMA and MAD 3,947.73 million in terms of operating and investment surpluses of the previous fiscal year, 2014.

Concerning **SEGMA expenditures** for the year **2015**, they reached MAD 2,606.11 million compared to the forecasts of MAD 6,439.98 million, i.e. an issuance rate of 40.47%, of which MAD 1,939.69 million in terms of operating expenditures with an issuance rate of 60.31% and MAD 666.41 million in terms of investment expenditures with an issuance rate of about 20.67%.

Accordingly, the **average rate of collecting expenditures by own revenues** amounts to 78.75% in **2015**. It registered an increase of 7 points compared to **2014** when it was 71.44%. This increase is due, in particular, to the performance of certain SEGMA that have covered more than 100% of their expenditure, particularly those in the field of public authorities and general services (174%), other social activities (167%) and transport, water and other economic infrastructures (131%).

It should be noted that the SEGMA intervening in recreational activities, and those working in the field of agriculture, fisheries and forestry registered the greatest performance in terms of making own revenues, with a collection rate of **176.7%** and **159.8%** respectively. Similarly, SEGMA intervening in the fields of health and recreational activities achieved the greatest expenditures issuance rates, i.e. 69.62% and 60.86% respectively.

The second part of this report deals with the **physical achievements** of SEGMA during **2015**, **the state of progress** of the implementation of their action plans for the year **2016** and their **action programs** determined in the framework of the finance act **2017**. This is done by focusing on the indicators that allow measuring the achievement of the expected results aiming, among other things, to improve the quality of services offered to users.

Thus, and by way of example, the SEGMA operating in the **field of health** made significant performances in **2015**, , such as the increase in hospital attendance by 8.2%, increase of emergency services consultation by 13.8% and major surgical interventions by 10.6% compared to their level in 2013, achieving a coverage rate of RAMEL (Medical Assistance Regime) reaching 100% of the target population, with an average delivery time for cards less than 15 days, and the operationalization of 11 SAMU (Urgent Medical Assistance Service) in the various SEGMA hospitals of the Kingdom.

Similarly, SEGMA operating in the **field of transport, water and other economic infrastructures**, managed to carry out a set of actions in **2015**, in particular the maintenance of 239 km of rural roads by the regional brigades for SLM (Logistics and Equipment Service), the classification of 42,000 km of roads per degree of security for the National Center for Road Studies and Research, the implementation of 2016-2025 road safety strategy and the implementation of a system of controlling passengers road transport coaches by satellite for the Department of Road Transports and Road Safety, the automation of the tracking of dangerous goods and the dematerialization of the deposit of physical files by maritime agents for the Directorate of the Merchant navy, as well as the strengthening of the measurement network through the acquisition and installation of the mobile laboratory for measuring air quality and automatic meteorological equipment intended for airports for the National Directorate of Meteorology.

Concerning the year **2016**, it was particularly marked by the creation of the SEGMA called **«Organization of the United Nations twenty-second Conference on Climate Change»** (COP 22) which aims to determine an institutional and financial framework related to the organization of this great event. In this context, the SEGMA is responsible for controlling expenditures accounts and ensuring the organization and follow-up during the COP 22 Summit, in order to guarantee the transparency and efficient mobilization of all necessary resources.

Finally, and as an example of the action plan programmed for the fiscal year **2017**, the **Sports Institutions and Halls Control Service**, attached to the Ministry of Youth and Sports, plans on organizing the fifth edition of the "LEARN SWIMMING" program and the seventh edition of the swimming schools challenge, the planning of the swimming pools of Tetouan and Oujda, the aeration of the large swimming pools of Fez, Marrakech and Kenitra and the conduct of a study of the situation of local socio-sports centers.